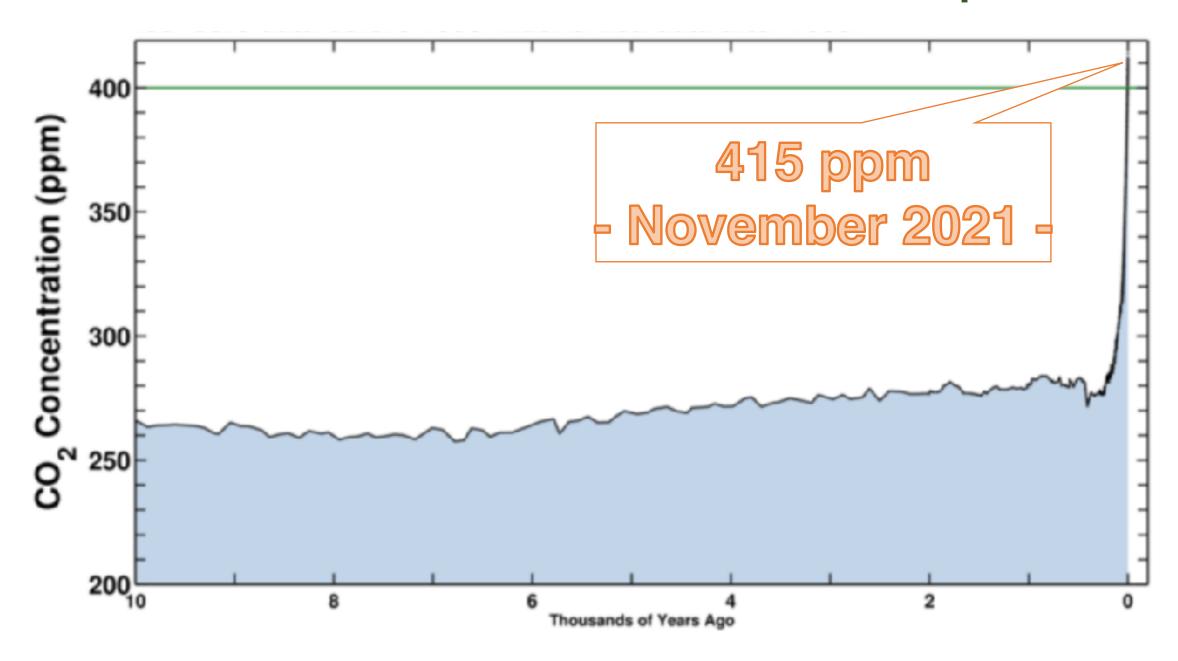






# **Evolution of CO2 concentration in atmosphere**







## Our strategy is all about the four Rs:



### Reduce

The demand for energy with more efficient equipment and processes across our value chain.



### Replace

Fossil fuels with cleaner, lower carbon and renewable energy.



#### Remove

Any residual carbon footprint with verified projects that offset CO2 emissions.



## Report

On our progress regularly and measure it against industry standard benchmarks.

# Our Carbon Footprint from barley to bar

Starting with our own operations, we are aiming for zero net carbon emissions in the whole Value Chain by 2040

